

# Build Your Own or Buy Off The Shelf?

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## Overview

- The Three Constraints (plus One)
- □ A Quantitative Approach
- □ What to Expect
- □ What Not to Expect
- Thoughts for Third Party Developers















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## The Three Constraints



- Performance; Schedule ;
  Budget
- Only two of these can be constrained

All decisions must take into account the effect they will have on these constraints; particularly on the how the unconstrained must change





## ...plus One

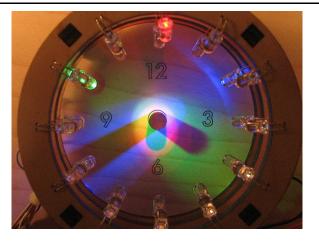
What kind of experience should/must be gained?

- □ For the Program
  - Increase In-House Knowledge
  - Avoid Single String Suppliers
  - Gain Industry Partners
- □ For the Participant
  - Increase Individual Knowledge
  - Work With Third Parties
  - Integrate/Troubleshoot a Black Box Design

## Performance

- □ In House
  - Customizable
  - Knowledge Base
    Required
- □ Third Party
  - Leverage Existing Knowledge
  - Limits to
    Customizability









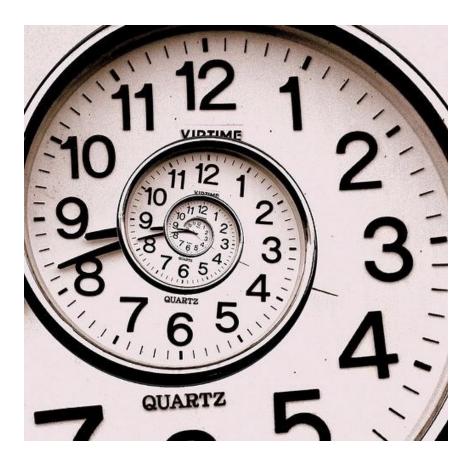
## Example – StenSat Radio

- ConOps required a relatively high powered transmitter
- Lack of RF building experience led to an off-theshelf solution
- Solution lacked the ability to adjust power output
- Inability to customize led to a negative power budget



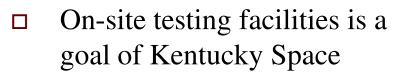
### Schedule

- □ Third Party
  - Off the Shelf/Instant Gratification
  - Unforeseen delays due to integration/troubleshooting
- □ In House
  - Designed with integration in mind
  - Allows for easier troubleshooting
  - Lack of experience can cause gross underestimation





# Example – Vibration Facility



- Facilities included custom fixturing and custom control software
- Lack of experience led to gross underestimation of the time necessary
- ~10 months behind schedule the shaker is still not fully operational



Space

# Budget

- Development costs are low in academia; much higher in industry
- Third party designs are generally much more costly
- When looking strictly at dollars; it almost always makes sense to design in-house



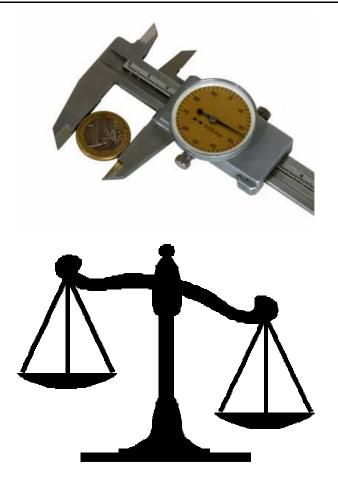




## A Quantitative Approach



- How to deal with the interplay between all the constraints?
- Attempt to quantify and look for relationships
  - Cost Benefit Analysis
  - Risk Benefit Analysis
  - Risk Value Analysis



#### Risk Value Analysis



#### $Value = \frac{Performance \times GoodFeeling}{Cost \times Hassle}$

- Performance How well does the technology fit the requirements
- □ Good Feeling On time, good communication, education
- □ Cost Total opportunity cost
- $\Box$  Hassle Red tape, failed parts

 $Risk = \frac{Complexity \times Significance}{Experience \times Heritage}$ 

- Complexity How much does this technology have to do
- Significance What is the potential impact from failure
- Experience How much experience does the developer have with working with this technology
- □ Heritage TRL

## Expectations



- □ What to Expect
  - Accurate Specs
  - Full Disclosure of Bugs/Design Changes
  - Easy Communication
  - Troubleshooting Help

- □ What Not to Expect
  - Plug and Play
  - Full Disclosure of Design
  - Instant Communication
  - Automatic Credulity

## Third Party Developers



- Everyone makes mistakes;
  disclose problems
- Don't overstate specs
- Don't promise what can't be delivered
- Disclose design changes and update specs
- StraightforwardCommunication



